

March 16, 2022

RE: Force Majeure and Commercial Impracticability

Dear Valued Customer,

I write on behalf of 3M Company and its affiliates regarding a force majeure event at 3M's facility located in Zwijndrecht, Belgium.

On March 8, 2022, the Flemish Ministry of the Environment (the "Ministry") issued an order imposing new permit requirements for 3M's Zwijndrecht manufacturing facility. The order includes strict standards for all PFAS discharges that go into immediate effect; such an order was unanticipated. To remain in compliance with these new governmental requirements, we have been forced to shut down certain operations at our Zwijndrecht facility.

Our operations in Zwijndrecht are an important part of our overall manufacturing processes and this disruption has a broad impact on our ability to supply 3M products globally. As a result of the Ministry's order, we anticipate a supply interruption of certain 3M products listed in the attached exhibit.

In the interest of proactively sharing information with you, we are alerting you to this force majeure event and impracticability of performance and the likelihood of a supply interruption. We are currently analyzing availability of products and possible allocations and will keep you updated.

We value our relationship with you and appreciate your patience as we work through these challenges. We will update you as we learn more.

If you have any questions regarding this notice, please contact your sales or customer services representatives.

Sincerely,



David N. Schneider
Vice President, Chemicals and Semiconductor
3M Company, Electronics Materials Solutions Division